



SSEN Distribution

OPERATIONAL DECISION- MAKING (ODM)

March 2024



Scottish & Southern
Electricity Networks

DSO Powering Change



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DSO OPERATIONAL DECISION-MAKING (ODM) MARCH 2024



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Who we are and our role as a DSO

The future energy system

If the UK is to deliver its net zero emissions target by 2050, the energy industry needs to embrace fundamental change in order to decarbonise transport and heat.

For this transition to be successful it requires:

- Greater utilisation of **flexible energy resources**, across electricity, heat and transport.
- A clear understanding of **the value flexible resources can provide** at any one time; and
- Greater **real-time coordination in energy system operation** to ensure that flexible resources can be 'optimised' across the energy system as a whole.

These services are being provided through functions within the Distribution Network Operators called Distribution System Operators (DSOs), which have three core areas:



- ✓ Our role is to work in partnership to optimise our electricity networks through flexibility services, access products and strategic investment, data, and emerging technology to facilitate decarbonisation of transport and heat at maximum pace, and at a minimal cost to all communities and consumers.
- ✓ Our approach is tailored to local needs to drive a just and fair transition, advising and guiding our stakeholders in coordination with local communities to help them deliver net zero at maximum pace and minimum cost.
- ✓ Our Net Zero Strategic Plans will play a crucial role in delivering network capacity in the most efficient and effective way. This will enable us both to maximise the opportunities from and for flexibility providers to delay reinforcement through flexibility and also identify sites with whole system benefits for strategic investment where it can accelerate net zero outcomes in the long term.

Our DSO Toolkit



Strategic investment

- Provide the capacity on the network to deliver net zero by 2050.
- Ensure that we're making appropriate use of flexibility services to deliver efficient whole-system solutions at the optimum time.



Flexibility services

- Solutions that enable us to use our existing network efficiently.
- Acts as an investment signal for strategic investment.
- Provides an interim solution if there are long lead times for strategic investment.



Access products

- Connecting customers now, but with some level of compromise.
- Complemented by flexibility services or strategic investment to meet customers' full needs as soon as possible.



Delivering our DSO strategy

Identify system needs

Release capacity

Optimise capacity



Distribution Network Options Assessment

How we make investment decisions in the context of net zero



Flexibility road map

How Flexibility is going to change over time



Operational decision-making framework

How we make dispatch decisions



Network visibility strategy

How we gather information about our network

How we are driving transparency and coordination



Data roadmap

Our plans for sharing data and what it can be used for



Data portal

Where to access our data

KPIs

How we measure our progress in an accessible way for others to measure

Capability roadmap

How we are building capability over time (including our Control room vision)

DSO Advisory Board

External advisory board to ensure fairness of decision making and delivery of our plans

This document

This document sets out our Operational Decision-Making (ODM) framework.

Our [DNOA](#) outlines our decisions on where to invest in network infrastructure or procure flexibility to meet future capacity needs in the longer term. Our [Flexibility Road Map](#) describes our flexibility approach and how this will evolve over time.

ODM sets out the way in which we dispatch Distributed Energy Resources (DER) to meet short term capacity needs.

This Document details how the way in which we make fair and efficient decisions that ensure a safe and secure network when dispatching Distributed Energy Resources (DER) by coordinating flexibility services and access products to protect the access rights of our customers and enable wider activities by the system operator (SO) and the wholesale market.

Informed by stakeholder feedback, we set out our clear and transparent process for making operational decisions and coordinating with others across the whole system.

Our framework enables all parties to make informed choices when operating in markets and accessing other SO services. This maximises the use of the network and increases whole system efficiency by improving market coordination and supporting market liquidity. This document explains these principles and how we apply them in different operational scenarios to manage and enable a more reliable, affordable and decarbonised energy system.

This document also details the annual review and update process including our new Seasonal Operability Report (SOR).





Document Audience - Network Users

We operate our network to safely manage the access rights, evolving needs and activities of our customers. This ensures all users of our network, including Flexibility Service Providers (FSPs) and customers using Access Products, have increased transparency of our actions.

Access Rights are the rights each customer has to use our network which will be either detailed in a site-specific connection agreement or the National Terms of Connection.

Access Products allow customers to avoid delays when connecting to congested parts of the network using a range of connection options which allow earlier connection by allowing the connected capacity to be temporarily varied to manage network constraints.



Large connection customers

The maximum import and export requirements for the customer are set out in the site-specific connection agreements. This means we may be required to limit a generator's export capacity, or a demand site's import capacity when the network is in an abnormal state during network outages, to ensure that the network continues to operate safely and securely.



Customers using Access Products

Our access products allow customers to avoid delays when connecting to congested parts of the network using a range of connection options which enables earlier connection by allowing the connected capacity to be temporarily varied to manage network constraints. Access Products include curtailable, flexible, and phased connections. These are not available for domestic customers as a connection agreement is required.



Smaller customers

For households, micro-businesses and other customers who connect using the National Terms of Connection. We operate our network to meet the maximum capacity required, once diversity is applied across the network and up to the rating of the assets they are directly connected to.



Flexibility Service Providers

A Flexibility Service is a contract arranged between a DSO and a Flexibility Service Provider (FSP) allowing the DSO to request to vary their usage at a specific time (generation or demand) in response to network needs. This allows us to release additional capacity on the network and manage network constraints without needing immediate strategic investment, and can facilitate outage management, responding to urgent situations and accelerating connections. Providers must be connected to the network to provide flexibility services.



Our Principles - how we make dispatch decisions

Every day we operate our network to keep customers connected and energised.

When we request or enact a change on a Distributed Energy Resources (DERs) import or export, it is referred to as dispatch. We don't dispatch Distributed Energy Resources (DER) unless there is a need when a network event occurs.

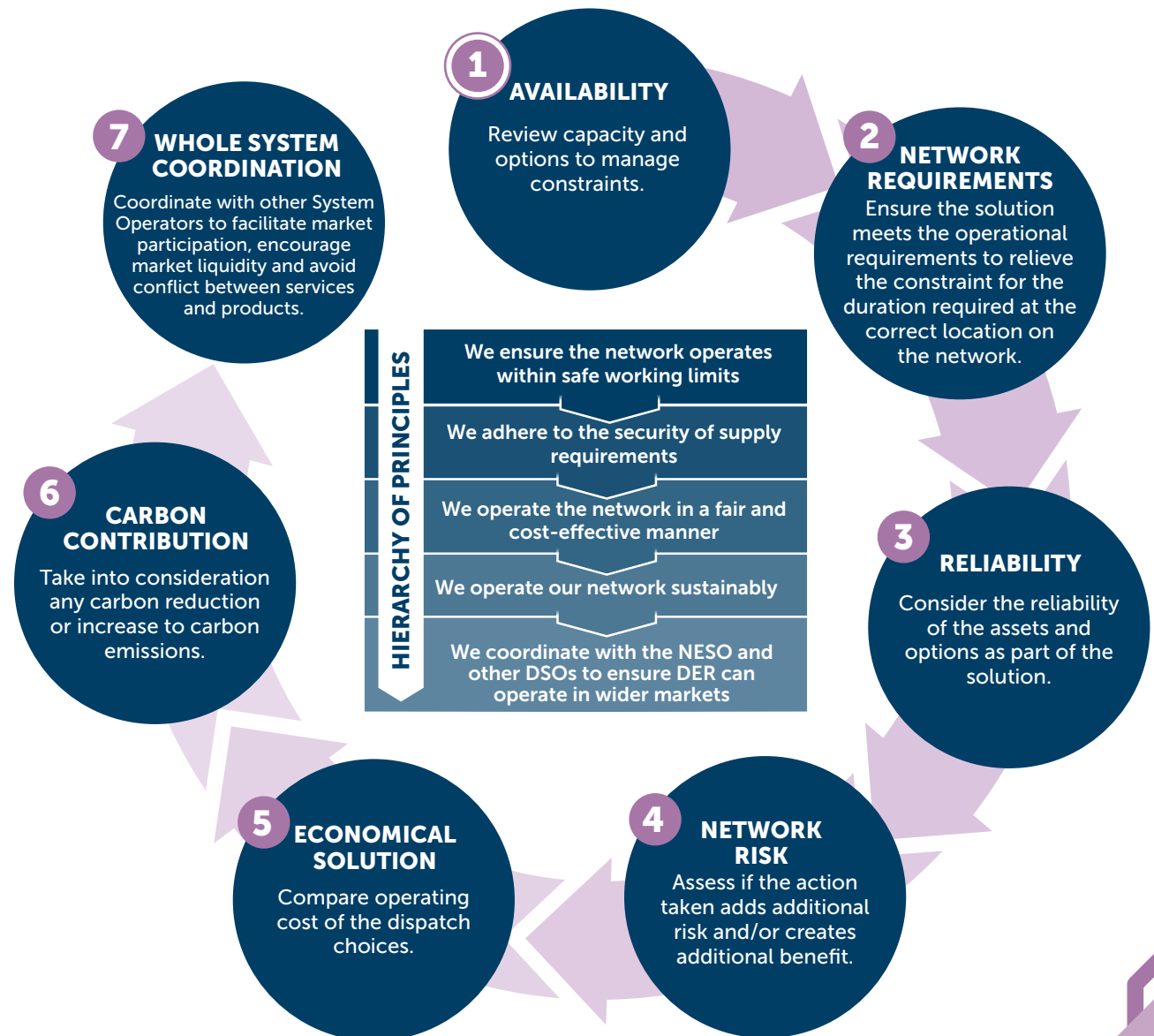
We have established a set of Operational Decision Making (ODM) principles that we apply when we are operating our network to manage network events, shown on the right.

These principles define how we manage Access Rights, Access Products and Flexibility Services and apply to all our networks across operational timelines.

At each stage, we review specific considerations in a structured way to drive the most effective decision using the full range of options available to us.

Individual solutions may become more or less favourable, or even unviable, as each stage is considered. It can take several iterations to identify the optimal coordinated solution. Once we have established our most efficient option, we coordinate this with the National Energy System Operator (NESO) and neighbouring operators (as relevant), for the best whole system solution.

When assessing several similar options, the framework sets out a hierarchy to ensure choices are made in a fair and transparent manner.





Timeline and options




Operational decisions are made as we approach or are faced with a network event.




Network events, such as a planned or unplanned outages or forecasted constraint may require us to dispatch Distributed Energy Resources (DER). Longer-term investment decisions are considered using Distribution Network Options Assessment (DNOA) process




There are a range of dispatch options which can be used to provide the necessary outcome. The Operational Decision-Making (ODM) principles enable us to consistently evaluate the wide range of options to resolve network events, irrespective of technology type or commercial arrangement. Our Flexibility Roadmap sets out the range of flexibility products and access products we are using and developing to release more capacity and options to manage operational events.

The engineering function responsible for managing the network event apply the ODM principles in their planning, scheduling and real time activities based on the options they have available to them. Operational decisions are planned and considered in a coordinated manner leading up to each event. The ODM principles are used to select the most appropriate operational action in a fair and transparent way across all timelines. Once we have established our most efficient option, we then coordinate with the National Electricity System Operator (NESO) and neighbouring DSOs, where relevant, for the best whole system solution.

Every quarter we will, in our Seasonal Operability Report (SOR), publish when we have applied our decision-making framework to actual network events.

| | |
|---|---|
|  Time frame Within Day |  Products and options Managing Connections within their connection agreement and access rights. Access Products Flexibility Services <ul style="list-style-type: none">■ Operational Utilisation and Variable Availability.■ Operational Utilisation. Mobile Temporary Generation |
|  Function Real time System Requirements and Unplanned Outages – Control Engineer | |

| | |
|--|--|
|  Time frame 3 months up to and including within day |  Products and options Flexibility services: <ul style="list-style-type: none">■ Operational Utilisation and Variable Availability.■ Scheduled Utilisation. |
|  Function Managing Capacity – Flexibility Scheduling Engineer | |

| | |
|--|---|
|  Time frame 3 months up to and including day ahead |  Products and options Managing Connections within their connection agreement and access rights. Access Products Flexibility Services <ul style="list-style-type: none">■ Operational Utilisation and Variable Availability.■ Operational Utilisation. Mobile Temporary Generation |
|  Function Planned Outages– Outage Planning Engineer | |



Data and communication for Distributed Energy Resources (DER)

Data allows us to make informed operational decisions.

Through our site-specific connection agreements, we obtain the characteristics and parameters of Distributed Energy Resources (DER) connected to our network. This data is used by our outage planning engineers when analysing outage conditions and running arrangements. Where appropriate, our outage planning teams share network outage and system study results with DER customers as required, when communicating dispatch actions necessary to manage outages via email and phone call.

Our SCADA (supervisory control and data acquisition) system is used to manage the daily operation of the network and collects real time Distributed Energy Resources (DER) data through analogues and signals. This is used to understand the real time power flows on the network and informs our decision making when we need to dispatch Distributed Energy Resources (DER). Where Distributed Energy Resources (DER) is not part of an Active Network Management system (ANM), our control engineers dispatch Distributed Energy Resources (DER) in real time via phone call. Our control engineers will share with DER details of network events and faults when a dispatch action is required.

Our flexibility scheduling engineers efficiently manage our short-term flexibility needs to ensure a safe and secure network through our scheduling platform, Flexible Power. The platform operates as a two-way data exchange, our engineers can request Flexible Service Providers (FSPs) to provide a service to meet our specific network need and FSPs can then accept dispatch instructions from us through the platform. Flexible Power calculates payments due for the services provided and provides access to performance reports. These reports offer an additional level of transparency and enable Flexibility Service Providers (FSPs) to assess the success of the services they provide, and informs a view of their potential reliability in future.

The Operational Decision Making (ODM) principles and hierarchy are built into the operational processes and procedures followed by our outage planning, flexibility scheduling- and control engineers. This ensures the logic is adhered to consistency across all our operational engineering disciplines responsible for dispatching Distributed Energy Resources (DER). As the first DSO to implement Active Network Management (ANM) and the concept of flexibility through Constraint Managed Zones, we are leading the way with industry best practice in these areas. We are continually working with other DSO and National Energy System Operator (NESO) to share our ways of working and the learnings we have gained through our experience. We are continually improving our systems and capabilities to ensure they are scalable and to ensure we can keep pace and lead on data and communication with the rapidly changing landscape. [Our Data Roadmap](#) serves as the strategic plan outlining the key milestones related to data provision and management. [Our DSO Capabilities Roadmap](#) sets out how we will enhance our capabilities over time to deliver on the DSO Acceleration Strategy.

| | |
|------------------------|--|
| Timeframe | Within Day |
| Function | Real-time System – Control Engineer |
| DER to DSO data | <ul style="list-style-type: none"> Contracted Capacity Network location & connectivity Type of DER Real time real power (MW) Real time apparent power (MVAR) Real time point of connection voltage Real time AMPs |
| DSO to DER data | <ul style="list-style-type: none"> Dispatch instructions Fault information |

| | |
|------------------------|---|
| Timeframe | 3 months up to and including within day |
| Function | Managing Capacity – Flexibility Scheduling Engineer |
| DER to DSO data | <ul style="list-style-type: none"> Availability (capacity & duration) Performance/metering data |
| DSO to DER data | <ul style="list-style-type: none"> Dispatch Instructions Statement report |

| | |
|------------------------|--|
| Timeframe | 3 months up to and including within day |
| Function | Planned Outages– Outage Planning Engineer |
| DER to DSO data | <ul style="list-style-type: none"> Contracted Capacity (MW) Network location & connectivity Type of DER Power Factor (per unit) Network Network location & connectivity Site specific Access Rights |
| DSO to DER data | <ul style="list-style-type: none"> Dispatch requirements Outage details and information |



Applying ODM principles when we use Distributed Energy Resource (DER) to manage network capacity

The growth of Consumer Energy Resources (CER) and Distributed Energy Resources (DER), such as generation and low carbon technologies is creating new constraints on our network.

To manage new capacity constraints we carry out network analysis on a regular basis using half-hourly demand data to forecast network requirements. The outcome of this network analysis identifies if there is a network need during normal network conditions, or during proposed outages, that require a increase/reduction in demand, or an increase/reduction in generation, in a specific part of the network, for a specific time period. Network analysis also confirms what Flexibility Services are needed to manage that constraint; the required capacity to be made available (availability), how much of this we will use (utilisation) and in what time period (service window).

Flexibility Services need to be dispatched before we exceed the capacity constraint to ensure system security and keep the network operating safely. Exceeding the capacity constraints can result in network faults, damage to assets and compromise the safety of our staff working on the network. Flexibility Services are scheduled in advance - the maximum period is one year ahead, and the minimum period is one month ahead. Utilisation is confirmed and instructed one week ahead.

When we need Flexibility Services, we individually contact each Flexibility Service Provider (FSP) with the availability and service window requirements within the maximum and minimum scheduling period to confirm their availability based on the latest forecast data. Once we have gathered that information back from the Flexibility Service Providers (FSPs), we apply our ODM principles.

The ODM principles are applied giving a weighting to each Flexibility Service Provider (FSP), a prioritised list of options are then created (assuming there is more than one FSP to instruct) to allow us to identify the optimal solution. The preferred option is entered into our scheduling and dispatch platform, which notifies the providers of our utilisation request or we send a utilisation request to the provider via email.



Flexibility Scheduling Engineer



Jiabin works in the DSO Network Operations department and is responsible for short term forecasting load on the network and determines potential network constraints. To mitigate constraints, he schedules flexibility services to manage the network within safe limits and supports keeping the lights on. He helps wider industry by facilitating and shaping Flexibility Services that increase liquidity and ensure coordination with other DSOs and the National Energy System Operator (NESO).



Some History

We have successfully dispatched over 14 GWh of Flexibility Services since 2018.



Types of constraints

- **Fault level:** when the maximum fault current exceeds what the network can safely manage during a short circuit event.
- **Thermal Constraint:** when the load on the network is greater than the ratings of our assets.
- **Voltage constraint:** when the network voltages are either above, or below maximum or minimum acceptable voltage levels set out in the statutory limits.



Weighting

The weighting factor, ranging from 0-1, is determined by a weighted scores assigned to cost (50%), reliability (25%) and carbon impact (25%). Where there is more than one FSP available to dispatch, the weighted score is used to determine the proportion of dispatch across all FSPs. The cost score is based on a ratio between the FSPs price, and the highest price contracted for the specific location. The reliability score is reviewed annually for each FSP and is a ratio of the requested utilisation vs delivered utilisation (any over delivery is capped at 1). If the dispatch of the FSP results in a reduction of carbon it is scored 1, if it increases carbon, it scores 0.



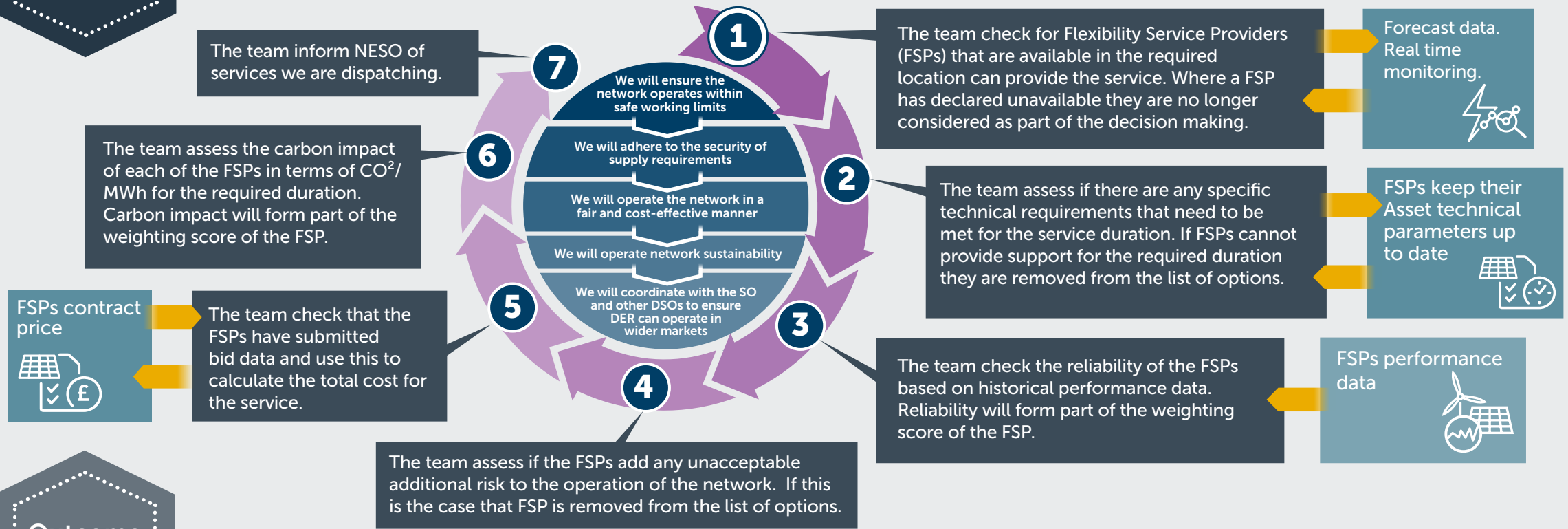
Managing capacity

FLEXIBILITY SCHEDULING

Month Ahead



The Flexibility Scheduling Engineer has run their monthly network analysis based on half-hourly demand data and from these studies they have identified a network need for generation turn up or demand turn down on the network, for a 3-hour period in a specific location, to ensure that the network remains within limits. The specific network needs are required for us to select the most suitable option to address this need.



Outcome



The Flexibility Scheduling Engineers applies the ODM principles by requesting availability across all Flexibility Service Providers (FSPs) in the required location. The requested availability is weighted based on reliability, cost and carbon impact. The Flexibility Service Providers (FSPs) are then scheduled. A similar process is then followed for issuing dispatch instructions, based on forecasted demand data at week ahead. Lastly, the Flexibility Scheduling Engineer will inform the National Electricity System Operator (NESO) and neighbouring DSOs, if relevant, of the services we are dispatching.

●●●● Applying Operational Decision Making (ODM) principles when we manage outages

We need to plan, optimise and manage outages on our network for a variety of reasons including network reinforcement, commissioning new assets, maintenance and emergency repairs to our network assets.

Unplanned outages can occur due to a variety of reasons (e.g., storms, asset failure) and these also need careful management to ensure our end customers have access to a reliable energy supply. Outage duration can range from minutes to hours, and in rare occasions longer.

During both planned and unplanned outages, we use the ODM to ensure that we dispatch the available options fairly, these options include:

- Distributed Energy Resources
- Access Products
- Flexibility Service Providers
- Mobile Temporary Generation

When we experience an unplanned outage, our priority is to get our customers restored as fast and as safely as we can using the information available to us at that time to apply ODM principles. Once customer supplies are restored, we review our approach and may make changes to this to ensure the most economical and secure solution is being utilised until the fault can be repaired.

As we operate a complex, active network, there can be scenarios that fall outside our normal planning and operational decision-making. An example of this is when we need to operate a portion of the network as a power island under certain conditions. The use of a Flexibility Service, Access Products and customer Access Rights will be determined by the technical parameters of the power island and will follow all security of supply requirements.

When the National Electricity System Operator (NESO) receives an outage request from the Transmission Owner (TO) that will create a power island on the DSO network and along with the National Electricity System Operator (NESO) and the Transmission Owner (TO) we consider any requirements for utilising a Flexibility Service to ensure the best whole system solution.



Some History

- We were the first DSO to use Flexibility Services.
- In 2018, Flexibility Services were first used in a parallel with a Standby Diesel Power Stations during outages reduce carbon emissions.
- We have utilised over 5GWh of this Flexibility Service, which we still use to date.
- This has reduced our carbon emissions by 3,647 tonnes of CO²



Control Engineer



Tom works in the Distribution Control Centre (DCC). He works as part of the Control Room team that monitors and controls the distribution network.

He must also respond to emergency unplanned events whilst taking account of wider network implications and risks. To do this he needs to have visibility and control of what is happening on the network. He is also dispatching flexibility for local system needs and is aware that he could even be talking to the same service providers as NESO.



Outage Planning Engineer

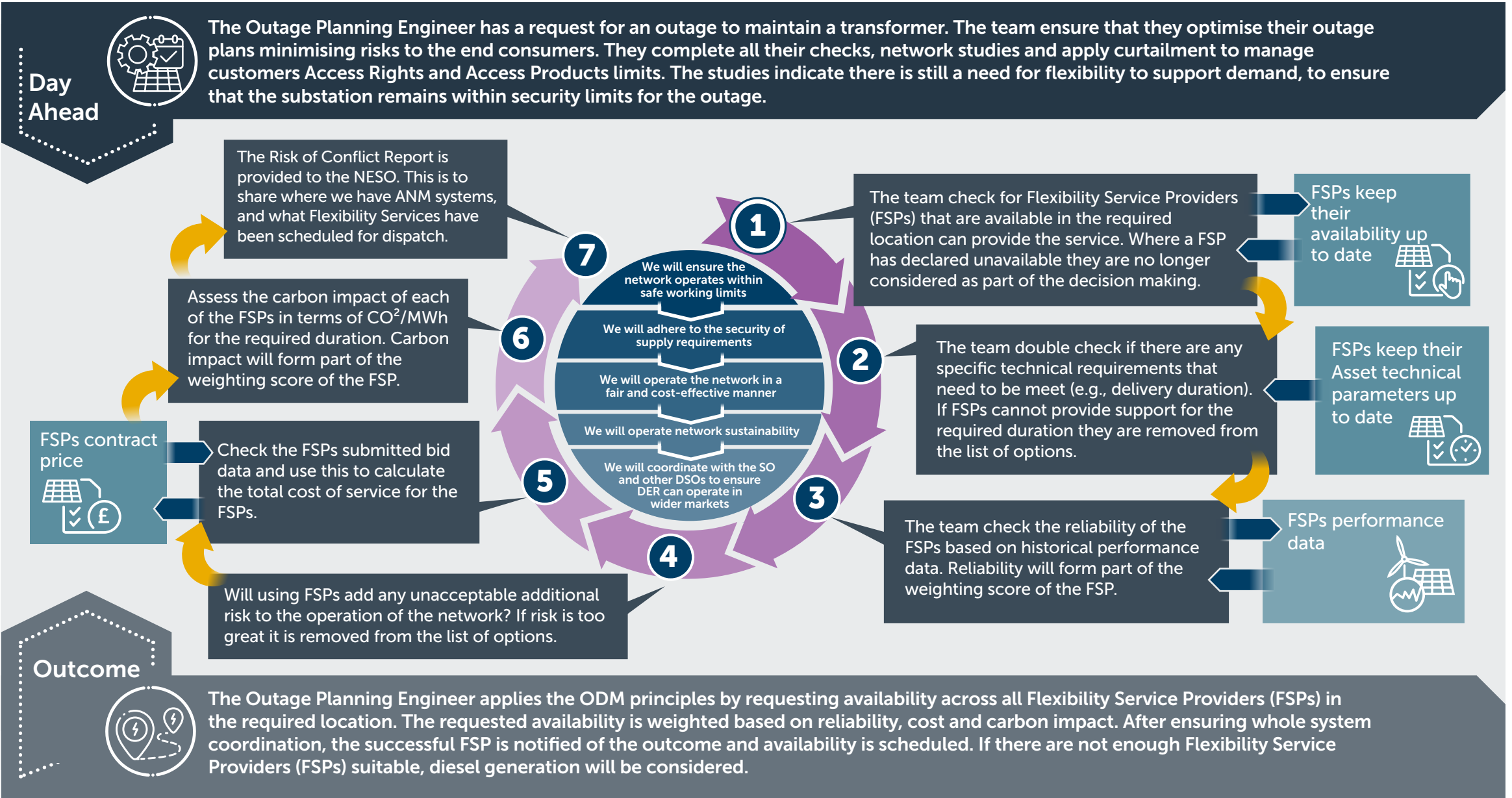


Laura works in the Distribution Control Centre (DCC). She works as part of the Outage Planning team.

She is responsible for system analysis and modelling to ensure safe access for our customers to our network. To do this she carries out detailed technical assessment and modelling of the outages on the affected networks, consider merits of all the potential options (e.g., DER generation, FSPs) and identifies an optimum plan. This ensures compliance with all industry standards. She works very closely with the Control Engineers and Flexibility Scheduling Engineers.



Managing outages





Active Network Management dispatch of curtailable access products

Distributed Energy Resources (DERs) on an Access Product, managed by an Active Network Management (ANM) system, are dispatched based on their Principle of Access (PoA) position.

This is pre-defined when the Access Product is offered, this is then configured within the Active Network Management (ANM) system at the time of connection. The ANM system configuration is also updated when new customers connect with the same Access Product behind the same constraint.

- For sites connected under Flexible Connection, the ANM system is configured to dispatch Distributed Energy Resources (DER) in a Last In First Off (LIFO) stack. LIFO dispatches the DER at the bottom of the stack to reduce their import or export until the power flow at the network constraint location has reduced to a safe value. This approach is based on the contracted capacity of the site and not their actual output, this means if a customer has a lower output and cannot utilise all the capacity it has been given, this headroom is lost and not available to others behind them in the stack. This is in place for our older ANM systems.
- For sites connected under a Curtailable Connection, in line with Distribution Connection and Use of System Agreement (DCUSA) Schedule 2D, the ANM system is configured to dispatch Distributed Energy Resources (DER) in a Dynamic stack. This works in the same manner as Last In First Off (LIFO) and dispatches the DER at the bottom of the stack to reduce their import or export until the power flow at the network constraint location has reduced to a safe value. This approach offers the headroom capacity to the first in the stack, however if a customer has a lower output and cannot utilise all the capacity it will be given to the next connection in the stack until all the available headroom has been utilised.
- Curtailable Connection and Flexible Connection have different contractual arrangements. Curtailable Connections have defined curtailment limits and receive payment for curtailment exceedance and follow a standard form set out in Distribution Connection and Use of System Agreement (DCUSA) Schedule 2D. Flexible Connections follow a locally agreed form and do not include curtailment limits or exceedance payments.

To support Distributed Energy Resources (DER) being able to enter into specific markets that require rapid ramping (dynamic containment for example), we assess options to enable additional headroom to be made available for services required for whole system management and coordination with National Energy System Operator (NESO) to ensure they have access to the right service within the market when required.



Some History

- We have been operating ANM for over a decade.
- ANM was first established as part of our own innovation project in 2009.
- During this time, we have enabled over 613GWh of renewable generation to connect in constrained part of the network.
- This is enough renewable energy to power 218,000 homes*.

* number of homes based on an annual consumption of 2,800MWh



What is an Active Network Management system?

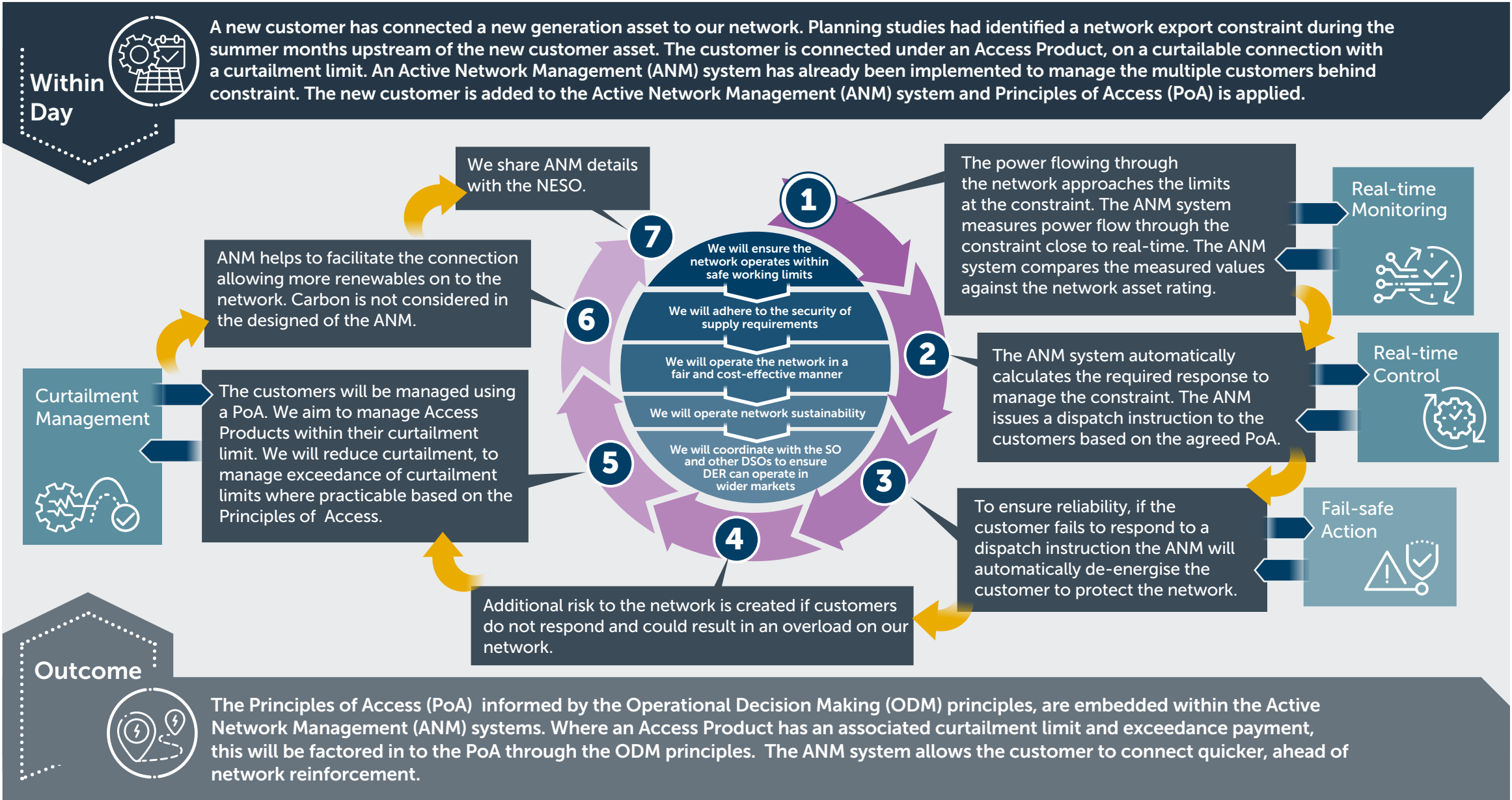
Active Network Management (ANM) systems are used to manage some Access Products such as Curtailable and Flexible Connections. The ANM dispatches DER based on the pre-defined PoA.

The ANM monitors the constraints points on the network and dispatches the DER sitting behind the constraint in real-time. The ANM enhances DER output without breaching network constraints. This minimises curtailment by allocating the maximum capacity at the constraint point in real time and accelerates new DER connections. This also reduces the necessity for strategic investment in some instances.





Active Network Management ANM and Access Product: Curtailable Connection





Coordination and optimisation

Maintaining a safe and secure system takes priority

- We only impact access rights if necessary to maintain a safe and secure network
- An access product should not impact the access rights of other customers, unless necessary to maintain a safe and secure network
- The use of flexibility services should not unfairly impact access products or access rights, unless necessary to maintain a safe and secure network
- NESO services and the activities of the wholesale market should not prevent us from maintaining a safe and secure network or impact our customers access rights, unless there is wider network risk. Such risk would be assessed using our ODM principles.

We operate our network to keep customers connected and energised, whilst maintaining their Access Rights.

This allows National Electricity System Operator (NESO), the activities of the wholesale market, other system and network operators and energy service providers to operate without hindrance within these Access Rights.

However, there are instances where we need to intervene to ensure safe and secure operation. At these times we may even need to make more than one intervention in the same area, either in sequence or at the same time. When these situations occur, we coordinate our decision making, with the NESO, using our ODM principles to make sure we take the most appropriate dispatch action for the best whole system outcome. Where there is more than one option available to us to manage a network event, we use the ODM to select the most appropriate action or combination of actions. Where there is a wider interaction, we then review the best whole system solution with the NESO.

Sharing network visibility data to support coordination

We publish near-real time data about our network publicly and openly to support all users of the electricity system to coordinate their actions [1]. EHV, HV and LV data is published through our [NeRDA portal](#) in near real-time with graphical and API access. Smart metering data is published, via our data portal with tabular and API access, aggregated at local LV feeder level (i.e. local street level). Our control rooms exchange operational data through their routine activities. We are the first DNO to publish network data to this extent in near real-time across the whole of our distribution network and, whilst some of these services are new and developing, we will continue to refine their design to drive better coordination.

We have an established Inter-Control Center Protocol (ICCP) interface that we use to share real time network data with NESO. ICCP interfaces are the industry standard for sharing real time data. This enable the ESO to see the same information we see about power flows and DER output on our network seconds after it happens. We continue to enhance our ICCP capabilities to provide NESO further visibility of our distribution networks and connected DER and enable more efficient coordination. We are working closely with NESO on their DER visibility project, and we participate on the ENA Open Networks DER Harmonisation and Visibility technical working group.

Our published Embedded Capacity Register information follows the Distribution Connection and Use of System Agreement (DCUSA) standards for interoperability to give detailed information about each DER above 50kW connected and connecting to our network.

[1] Published following open data triage to ensure we have the appropriate safeguards in place to protect privacy, commercial confidentiality and nationally critical infrastructure

Access Products

EXAMPLE

Access Products allow customers to connect to constrained areas of network quicker and ahead of reinforcement. We also use Flexibility Service to manage some of our network constraints.

When we have the option to dispatch both, our priority will always be to keep customers connected, energised and maintain customer's Access Rights in the most economical way. Some Access Products have no cost associated with dispatching them and this is often the most economical solution.

Some Access Products have agreed curtailment limits which we make reasonable endeavours not to breach and, if we do, we agree to make exceeded curtailment payments. In some circumstances we may also have the option to dispatch Flexibility Service and, using our ODM principles we will assess the use of flexibility to minimise excess curtailment. For example, where dispatching a flexibility service can meet the network requirement with sufficient reliability and is an economic solution.



Coordination and optimisation continued

COORDINATION AND OPTIMISATION

Within day



A customer, with a solar farm, has connected under a curtailable connection and has a curtailment limit. The customer is managed by an Active Network Management (ANM) system and connected upstream of a gas turbine managed by a Flexibility Service Provider (FSP). The FSP is scheduled to provide generation turn up. When the Flexibility Service Providers (FSPs) turns up generation as instructed, the curtailable connection will be curtailed and the ANM will counteract the action; this is a coordination challenge.

The Risk of Conflict Report is provided to the NESO. This is to share where we have ANM systems, and what Flexibility Services have been scheduled for dispatch.

The overall carbon emissions are increased. This is because the solar farm has been curtailed and the gas turbine has increased export.

Cost of exceeding curtailment limit



The cost of exceeding curtailment increases the total cost of the action, it is no longer economically efficient. If this FSP is not dispatched, the demand constraint can't be managed. No other alternative options are available to manage our circuit constraint. The Flexibility Scheduling Engineer takes the decision to dispatch the FSP.



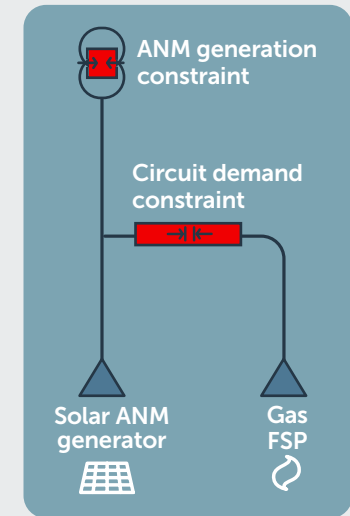
The Flexibility Scheduling Engineer forecasts a demand constraint on one of our circuits and identified an FSP as being available to provide the service. The ANM system is monitoring a generation constraint at a transformer further up on the network.

Forecast data. Real time monitoring.

The Flexibility Scheduling Engineer identifies the network need and schedules the FSP to provide the service. The ANM is continuously monitoring the transformer constraint and calculating any actions required.

The FSP is a reliable provider and provides the service as requested. The ANM customer is responding to all ANM dispatch signals.

A conflict risk is identified. If the FSP turns up generation the ANM customer will be curtailed over their curtailment limit, as the power flow will be exceeded at the transformer constraint the ANM is managing.



Outcome



The Flexibility Scheduling Engineer applied the Operational Decision Making principles and requested availability across all service providers. The requested availability could only be met by one non-renewable Flexibility Service Provider (FSP). The cost analysis showed the actions were not economically efficient, however there were no alternatives to manage the circuit constraint. Therefore, the Flexibility Scheduling Engineer prioritised safe and secure operation of the network over the cost to the DSO and the curtailment of an Access Product customer.



Coordination and optimisation continued

Our ODM principles and hierarchy enable us to be coordinated in our decision-making, the agreed industry wide ENA Open Network Primacy technical working group - Primacy Rules enables us to be coordinated with the National Electricity System Operator (NESO).

ANM coordination; there is one ANM managing two different constraints, one constraint is at the transmission and distribution boundary and one constraint is on the distribution network. The customer sits behind both constraints and is part of both ANM systems. The customer is requested to respond to the lowest output request from either constraint. This is to ensure we maintain safe limits across all our network where constraints are being monitored.



ANM systems may counteract dispatch actions taken by the NESO; the NESO have scheduled generation, turn down, to be dispatched from a service provider also located behind our distribution ANM constraint. If the NESO take this action, our ANM system will see an increase in headroom when the service provider turns down. The ANM will release this headroom to the next customers based on the PoA; filling up the headroom again. If not coordinated, this would result in the NESO not receiving the turn down in generation they had expected. To optimise this scenario, we share information about the constraints our ANM are managing and their location through the Risk of Conflict Report. Sharing this information allows the NESO to consider this in their decision making.



The NESO are scheduling the same service provider as us, at the same time, but in an opposite direction; the NESO want to schedule a service provider for generation turn up to manage and balance a wider GB system constraint. We have scheduled the same provider for generation turn down to manage a distribution network constraint. The NESO would identify the provider is already scheduled in the different direction in the Risk of Conflict Report. Whilst we have alternative providers dispatch at the same cost behind this constraint all these dispatch actions would still counteract the NESO dispatch action. The NESO has options to procure the service from other providers or markets within the wider location. The use of NESO is deemed the most optimal whole system solution.



Primacy rules

Primacy rules determine who has priority between DSO and the NESO. These rules are very similar to our own principles, they aim to;

- Deliver the least cost to consumers.
- Facilitate fair, accessible, liquid and efficient markets.
- Ensure operability at a nation level and transmission and distribution system security.

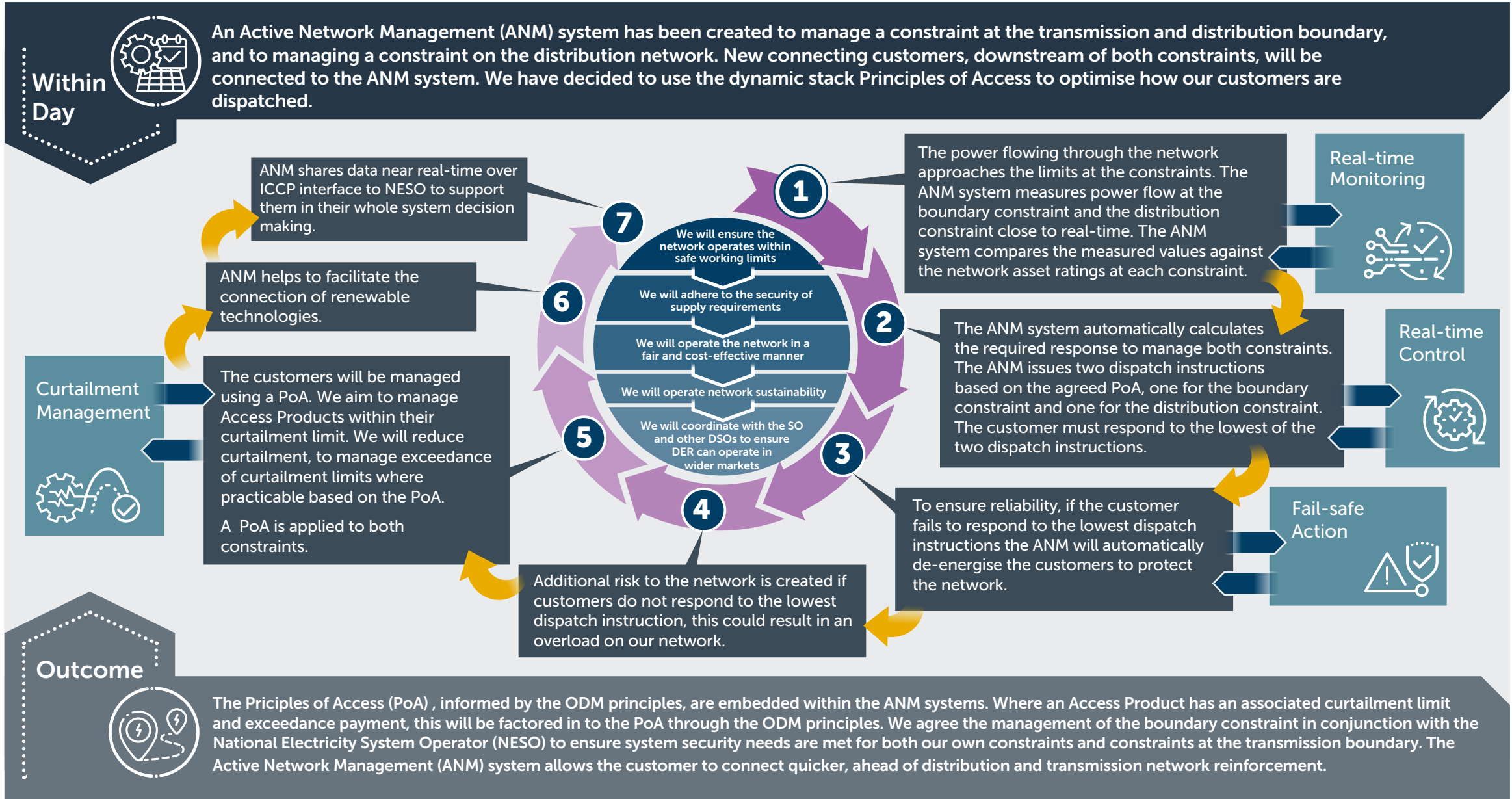
Risk of conflict report

We share the risk of conflict report weekly with the NESO this details;

- When NESO customer are in the same location as our ANM systems.
- Where we have schedule flexibility to be dispatched.
- The direction of our scheduled flexibility, generation turn up or down, demand turn up or down.



NESO ANM coordination





Seasonal Operability Report (SOR)

In addition to our Operational Decision Making (ODM) review and update process, we will be publishing a quarterly Seasonal Operability Report (SOR).

The report will be split between our two license areas; Scottish Hydro Electric Power Distribution (SHEPD) in the north of Scotland and Southern Electric Power Distribution (SEPD) in the south of England. Our network needs are specific to the location and do differ seasonally due to changes in weather and consumer behaviour.

The SOR will increase the visibility and transparency of flexibility actions taken by our outage planning, control and flexibility scheduling engineers to manage network events. This will cover the previous quarter and forecast the actions that we expect to take in the next quarter.

Each quarter we will detail any changes within the year to our decision-making process and provide an opportunity for our stakeholders to give their feedback following the SOR publication.

We will publish KPI's within the SOR showing the impact our decision-making has had to flexibility providers, distributed energy resources and Access Product customers for the quarter.

We will also include information on new industry incentive and new products and services.





Review and update process

Stakeholder Engagement Cycle:



After we release the initial version of the ODM in February we will continue a period of stakeholder engagement. During this time, stakeholders can contribute to shaping our decision-making framework. Moving forward we will conduct webinars and dedicated challenge group sessions led by industry subject matter experts. This process will allow us to create a 'you said, we did' list of commitments.

ODM Drafting:



Following stakeholder engagement, we will use the feedback received to draft an updated version of the ODM. This draft will include any changes to our decision-making that we have adopted based on stakeholder input.

ODM Consultation:



Once the draft is ready, we will release the new revision of the ODM for consultation. This provides stakeholders with additional opportunities to share insights on our decisions.

Final ODM:

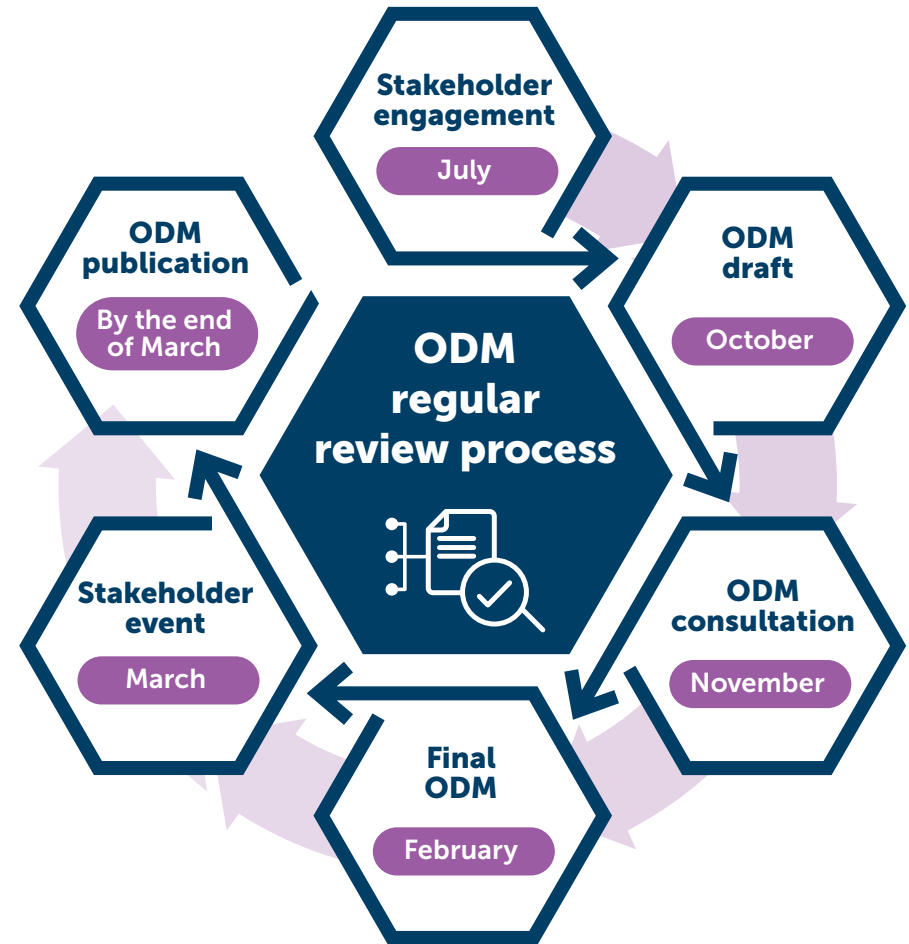


Considering the feedback received during the consultation, we will create the final version of the ODM.

Stakeholder Event:



In March, we will host a stakeholder event to highlight the changes made in the new version of the ODM before its official publication.



ODM Publication:

The finalised ODM will be published in an electronic format on our website, making it publicly available for all interested parties.





Consultation Questions



- 1 On a scale of 1 to 10, how clearly do you think we have laid out our operational decision-making (ODM)? (1 being not clear and 10 being very clearly)
- 2 Do you agree with the ODM principles and hierarchy that we use to make these decisions? Yes/No
If No. What aspect do you not agree with and why?
- 3 Do you agree with the steps in which we take to apply the ODM principles and hierarchy? Yes/No
If not, what order would you put them in?
- 4 Is there anything missing from our ODM principles and hierarchy? Yes/No
If so, what do you think this is?
- 5 Do you agree the ODM principles and hierarchy supports the best outcome for the whole system? Yes/No
If not, what would you change or include?
- 6 On a scale of 1 to 10, how clear and transparent do you think we are currently with our decision making? (1 being not at all and 10 being very transparent)
- 7 On a scale of 1 to 10, is our approach to coordination across Access Products and Flexibility Services within the industry clear and transparent? (1 being not clear and 10 being very clearly)
- 8 Does the ODM document provide enough detail to allow you, as a stakeholder, to make informed operational and commercial decisions? Yes/No
If not, what additional detail do you require?
- 9 Do you have any further thoughts or proposed additions to our operational decision making?

Your feedback

We'd greatly appreciate if you would take the time to tell us what you think of this document. It will help inform our decision making and future initiatives.

Tell us your thoughts by visiting: [ODM Consultation link](#)

Please could you provide your responses by 26th February 2024.





Glossary

| Term | Description |
|------------------------|--|
| Aggregators | A new type of energy service provider which can increase or moderate the electricity consumption of a group of consumers according to total electricity demand on the grid. |
| ANM | Active Network Management. A system that continually monitors all the constraints on an area of the network, in real-time, and allocates the maximum amount of capacity available to customers in that area based on the date their connection was accepted |
| BAU | Business As Usual |
| CMZ | Constraint Managed Zones . These zones make use of technologies providing flexibility to alleviate network constraints, deploying them as an alternative to traditional network reinforcement in the management of peak demand. |
| Data triage | Systematically find issues which should inhibit open data, identify the 'least impact' mitigation technique(s) and make the process transparent. |
| Decarbonisation | Reducing the carbon intensity in terms of emissions per unit of electricity generated. |
| DER | Distributed Energy Resources. Any resource on the distribution system that produces or stores electricity. This can include distributed generation, storage, heat pumps and electric vehicles as well as other technologies. |
| DNO | Distribution Network Operator |
| DNOA | Distribution Network Options Assessment |
| DSO | Distribution Systems Operator. The directorate within SSEN that supports a more flexible network operation. Uniquely placed to ensure simple and consistent access to new markets for our active customers through maximising the utilisation of our existing electrical and communication networks. |
| DSOAB | DSO Advisory Board |
| DSAP | Digital Strategy and Action Plan |
| ESO | Electricity System Operator. The electricity system operator for Great Britain, making sure that Great Britain has the essential energy it needs by ensuring supply meets demand. |
| EV | Electric Vehicle |
| FSP | Flexibility Service Provider. The owners, operators or aggregators of Distributed Energy Resources (DERs), which can be generators, storage or demand assets |
| GSP | Grid Supply Point. The boundary between the electricity transmission and distribution networks |
| GW | Gigawatt |
| HV | High Voltage |
| IDNO | Independent Distribution Network Operator |
| kWh | Kilowatt hour |

| Term | Description |
|------------------|--|
| LAEP | Local Area Energy Plan. A data-driven and whole energy system, evidence-based approach that sets out to identify the most effective route for the local area to contribute towards meeting the national net zero target, as well as meeting its local net zero target. |
| LCT | Low Carbon Technologies |
| LENZA | Local Energy net zero Accelerator. SSEN's tool for supporting local authority LAEPs. |
| LTDS | Long Term Development Statements. Designed to help to identify and evaluate opportunities for entering into arrangements with us relating to use of system or connection. |
| MW | Megawatt |
| MVA | MVA - Mega Volt-Amp (measurement of apparant power) |
| NDP | Network Development Plan |
| NeRDA | Near Real-Time Data Access |
| NESO | National Energy System Operator |
| NIA | Network Innovation Allowance |
| NMF | Neutral Market Facilitator will provide a market for trading use of Distributed Energy Resources (DERs) |
| ODM | Operational Decision Making |
| Open Data | Data in a machine-readable format that can be freely used, shared and built on by anyone, anywhere, for any purpose. |
| PSR | Priority Services Register. Our register of vulnerable customers. |
| RIIO-ED2 | Price control for Electricity Distribution (2023-2028) |
| RSP | Regional System Planner. Ofgem proposal for regional energy system planning bodies. |
| SDG | Sustainability Development Goals |
| SEPD | Southern Electric Power Distribution |
| SHEPD | Scottish Hydro Electric Power Distribution |
| SIF | Strategic Innovation Fund |
| SOR | Seasonal Operability Report |
| SME | Small Medium Size Enterprise |
| SSEN | Scottish and Southern Electricity Networks |
| TO | Transmission Owner |

ENGAGE WITH US

For any queries or to request further information, please contact us on:



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